

Development Economics

Slides 15

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Labor Markets

A substitute for land markets:

- Instead of the land going to the tenant
- The tenant goes to the land (as a laborer)

Sometimes complementary with land markets

- E.g., both follow the bullock distribution when that market collapses
- Or both can follow the wealth distribution
- In these cases, employers can rent in land **and** hire in labor.

Two Types of Hired Labor

■ Casual laborers:

- Hired for some prespecified short duration.
- Hired to carry out easily observed tasks, such as harvesting and weeding.
- **Often paid a piece rate** so that they don't need to be closely supervised.

$$w_c(y) = \text{Base wage} + \pi y$$

- Sometimes **even placed into competition** with each other ...
- ...though this could backfire

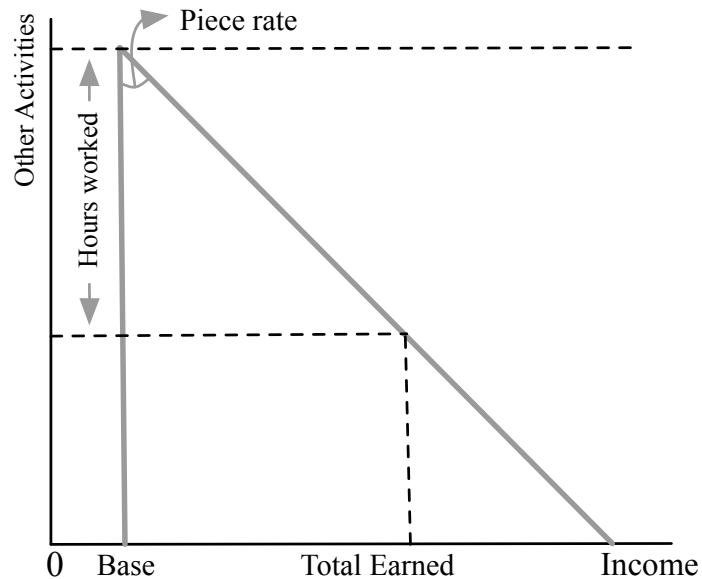
Labor Markets

■ Permanent laborers:

- Have (implicit or explicit) long-term contract with their employer.
- May serve in a supervisory capacity.
- Perform tasks that **require special care** and are **harder to monitor**:
e.g., application of fertilizer, pesticides or water.
- In addition, they might perform “standard” tasks along with casual hires
e.g., participating in the harvesting process.

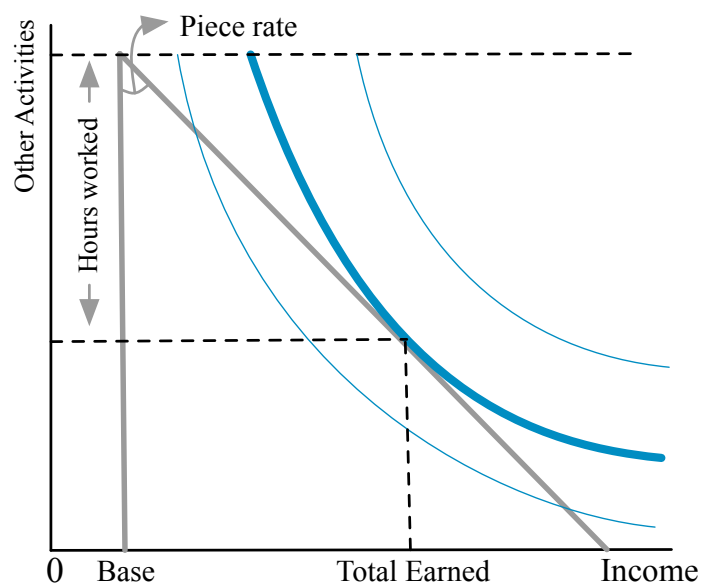
Casual Labor

- Casual workers often do observable tasks, but still need to be incentivized.
- Suggests that payment might be in **piece rates**, perhaps on top of a base wage.



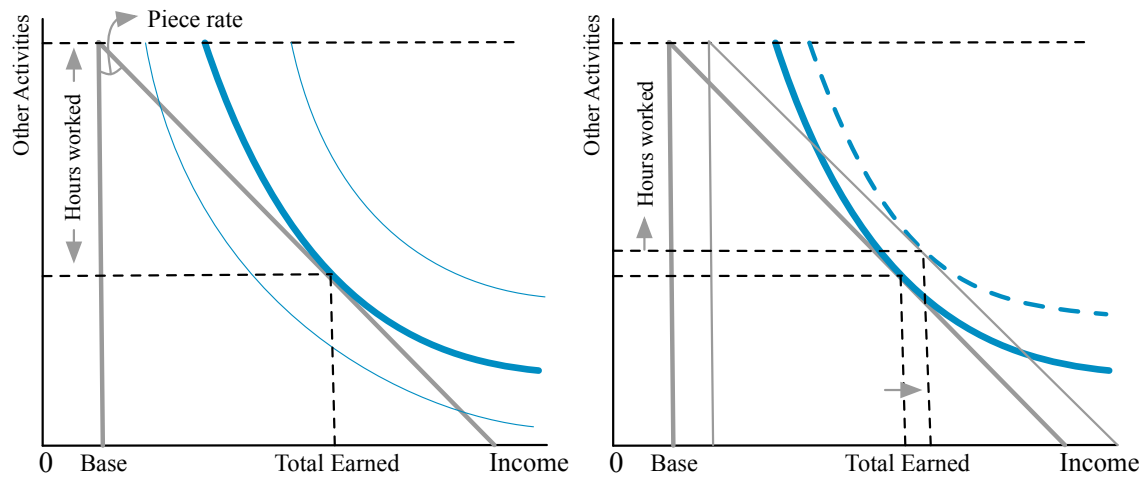
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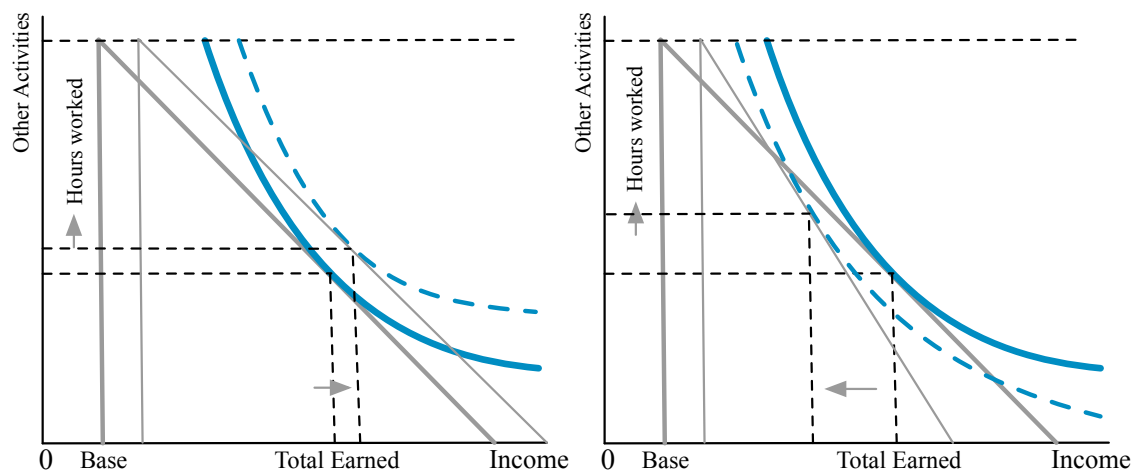
Casual Labor

- The effects of base wage and piece rates on work incentives:



Casual Labor

- The effects of base wage and piece rates on work incentives:



Example: A Tea Plantation in Southern India



Example: A Tea Plantation in Southern India

Jayaraman et al 2018

■ Plantation:

- Owned by a large producer in Southern India.
- Dominant source of low-skilled employment.
- One of several in the local tea-growing region.

■ Plucking:

- Several hundred fields, 2000 workers.
- Tea grows in rows pruned to resemble 1m tall hedges.
- Plucked by hand or shears, leaves collected in individual bags.
- 70% female (so are the supervisors)
- 65% permanent (median tenure 21 years)

Example: A Tea Plantation in Southern India

■ Work Setup:

- Pluckers pre-assigned to “gangs” of 20–40 members.
- Each gang has one supervisor.
- Assigned to fields and plucking method; pre-determined schedule.

■ Contracts:

- Fixed baseline wages + piece rates
- Bags weighed daily: wages calculated on this basis.
- Wages paid monthly.



A Contract Change on the Plantation, 2008

- **A twist:** Government-mandated increase in base wage.
 - Over 30% increase in base wage: from Rs 77 to over Rs 100.
 - Planter petitions sought a stay on the increase.
 - Dismissed by the State High Court on August 27, 2008.
- In response, planters flattened the piece rate structure.
 - Lack of deep pockets

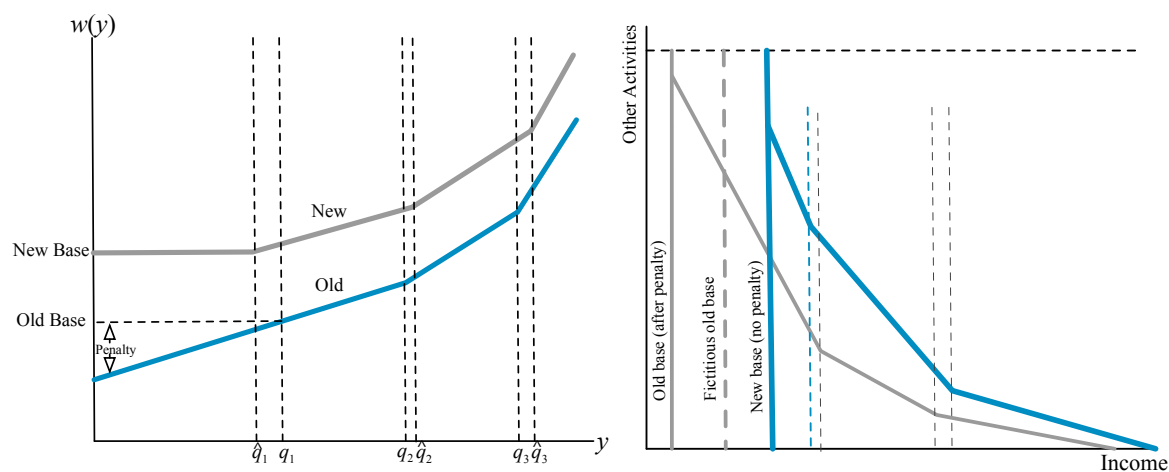
Old Contract

| | SubStandard | | Standard | | Threshold 2 | | Threshold 3 | |
|------------------|-------------|--------|----------|--------|-------------|--------|-------------|--------|
| | Hands | Shears | Hands | Shears | Hands | Shears | Hands | Shears |
| Yield Class 2 | 0 | 0 | 23 | 28 | 34 | 39 | 50 | 55 |
| Yield Class 3 | 0 | 0 | 28 | 33 | 44 | 49 | 59 | 64 |
| Piece Rate (Rs.) | 0.40 → | | 0.40 → | | 0.55 → | | 0.85 → | |

New Contract

| | SubStandard | | Standard | | Threshold 2 | | Threshold 3 | |
|------------------|-------------|--------|----------|--------|-------------|--------|-------------|--------|
| | Hands | Shears | Hands | Shears | Hands | Shears | Hands | Shears |
| Yield Class 2 | 0 | 0 | 22 | 28 | 36 | 43 | 52 | 59 |
| Yield Class 3 | 0 | 0 | 27 | 33 | 46 | 53 | 61 | 68 |
| Piece Rate (Rs.) | 0 → | | 0.40 → | | 0.55 → | | 0.85 → | |

A Contract Change on the Plantation, 2008



Structural Model

Idea:

- Estimate a “standard” model off the pre-contract data.
- Apply it “out of sample” to the post-contract data.

Model

- Observe a shock μ , then choose y to maximize

$$w(y) - \frac{\mu}{\theta} [e^{\theta y} - 1]$$

linear u convex cost

- minus a supervisory penalty for not meeting absolute output minimum.
- θ measures curvature of effort disutility.

- Exercise.** Given $w(y)$, estimate θ and parameters of μ .

Estimation Procedure using 2007 Treatment Plantation

[simplified]

Step 1. Estimate μ . Fix θ . Estimate scale and shape parameters for μ separately for each worker.

Step 2. Simulate 2007 output. For each worker, generate optimal output using draws from μ .

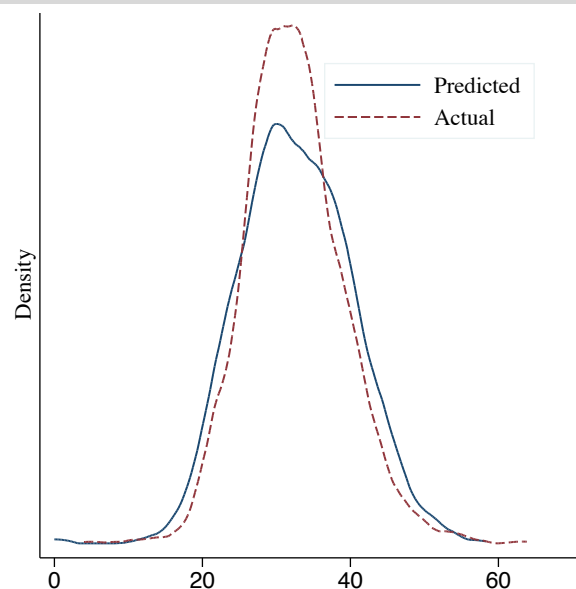
- Optimality captured by first order condition for effort.

Step 3. Choose best fit. Repeat Steps 1–2 for 200 possible values of θ on a grid.

- Match simulated data to actual 2007 data.

- Obtain $\theta = 0.9$, select as estimate.

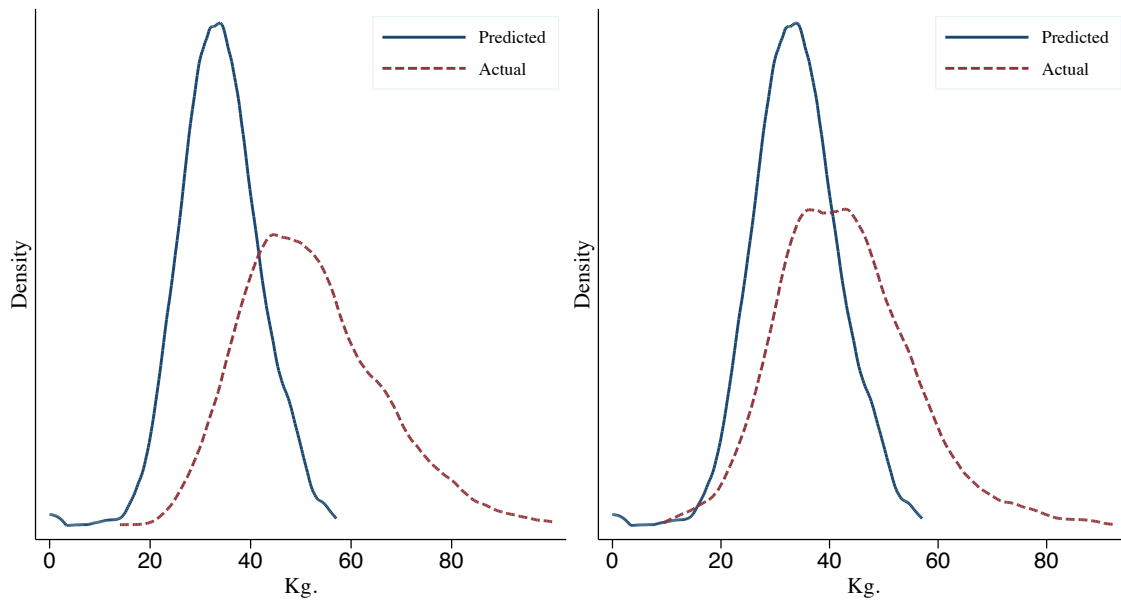
Actual Vs Simulated, 2007



| Data | Mean | Median | SD | Skewness | Kurtosis | Interquartile Range |
|-----------|-------|--------|------|----------|----------|---------------------|
| Actual | 32.39 | 32.00 | 6.61 | 0.35 | 3.89 | 8.43 |
| Simulated | 32.65 | 32.36 | 7.54 | 0.03 | 3.27 | 10.39 |

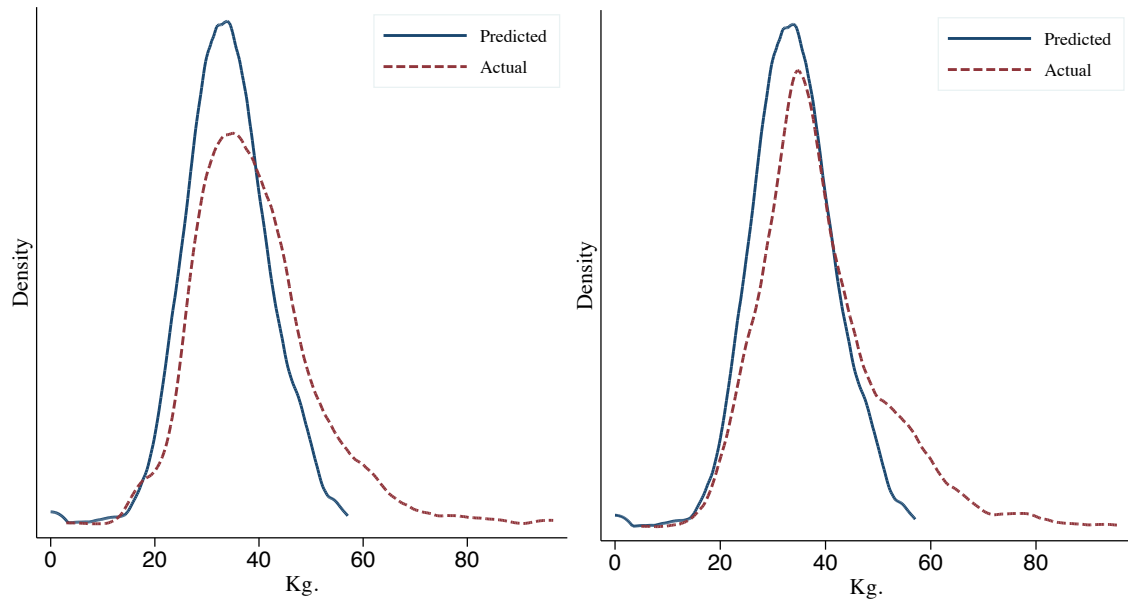
Predicting the 2008 Post-Contract Outcome

■ Weeks 4 and 8

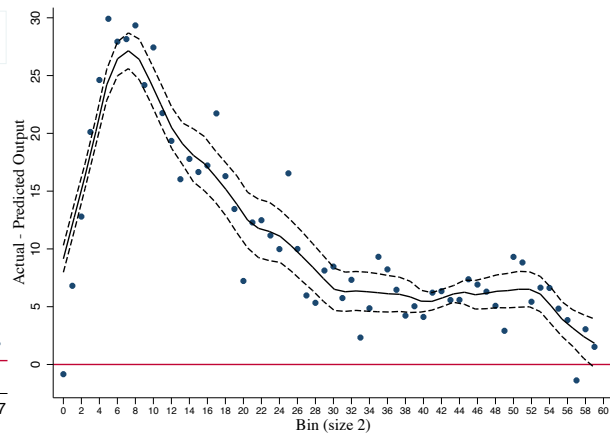
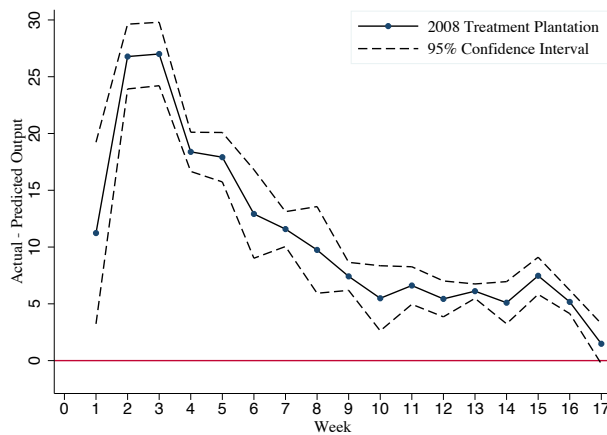


Predicting the 2008 Post-Contract Outcome

■ Weeks 12 and 16



Prediction Minus Actual



Summary of the Tea Plantation Story

- We study a **contract change** for tea pluckers in an Indian plantation.
- Raised baseline wages, but lowered marginal incentives.
- Followed near-immediately by a dramatic **increase** in productivity.
- Appears to directly contradict the predictions of standard model.
- And yet: a subsequent **reversal**:
 - Initial increase is comprehensively eroded (4th month, last 2 weeks).
 - Standard model estimated off **pre-change** data works well.
- **Classical incentives** appear to ultimately dominate
 - despite a possibly “behavioral” response in the shorter term.

Permanent Labor

Recall two forms of income:

- casual w_c (overall value of base + piece rate – effort costs)
- permanent w_p , also with **effort cost** x .
- Immediate payoff to worker:
 - $w_p - x$ if he works.
 - w_p if he shirks, so x is also the gain made from shirking.
- Punishment for shirking:
 - Can only get access to casual labor contracts thereafter.
 - Can get access to permanent contracts with some probability (more complex)

Permanent Labor

A division of tasks between the two types of labor is to be expected.

- Some actions have longer-term consequences
 - Fertilizer, pesticide, sowing
 - A long-term employee can be held accountable
- But that argument leads to a question.
 - In what way is the longer-term employee held accountable?
 - Repay past wages? Very unlikely.
 - Fire the employee? More likely.
- \Rightarrow Long-run contracts \mapsto **payments that strictly exceed outside options.**

Hard-To-Supervise Tasks and Labor Market Equilibrium

■ Self-enforcement constraint:

$$\frac{w_p - x}{1 - \delta} \geq w_p + \delta \frac{w_c}{1 - \delta}$$

which on rearrangement yields:

$$x \leq \frac{\delta}{1 - \delta} [(w_p - x) - w_c] \text{ or equivalently, } x \leq \delta(w_p - w_c).$$

■ Both are exactly the same expressions, but the first one makes it clear that:

- There is an endogenous **wage differential**: $w_p - x > w_c$.

■ Variation:

- Possible re-employment in permanent labor contract with probability q .
- First calculate the value after he is fired:

$$V = q \frac{w_p - x}{1 - \delta} + (1 - q)[w_c + \delta V]$$

Hard-To-Supervise Tasks and Labor Market Equilibrium

■ Post-firing value:

$$V = q \frac{w_p - x}{1 - \delta} + (1 - q)[w_c + \delta V], \text{ and so}$$

$$V = q \frac{w_p - x}{(1 - \delta)[1 - \delta(1 - q)]} + \frac{(1 - q)w_c}{1 - \delta(1 - q)}. \quad (1)$$

■ The self-enforcement constraint is:

$$\frac{w_p - x}{1 - \delta} \geq w_p + \delta V = w_p + \frac{\delta q(w_p - x)}{(1 - \delta)[1 - \delta(1 - q)]} + \frac{\delta(1 - q)w_c}{1 - \delta(1 - q)} \quad (2)$$

- Combining (1) and (2) and after some elementary algebra:

$$x \leq \delta(1 - q)(w_p - w_c).$$

■ For any w_c , employer will offer w_p just enough for this to hold with “=”.

- Again, note endogenous **wage differential**: $w_p - x > w_c$.

Hard-To-Supervise Tasks and Labor Market Equilibrium

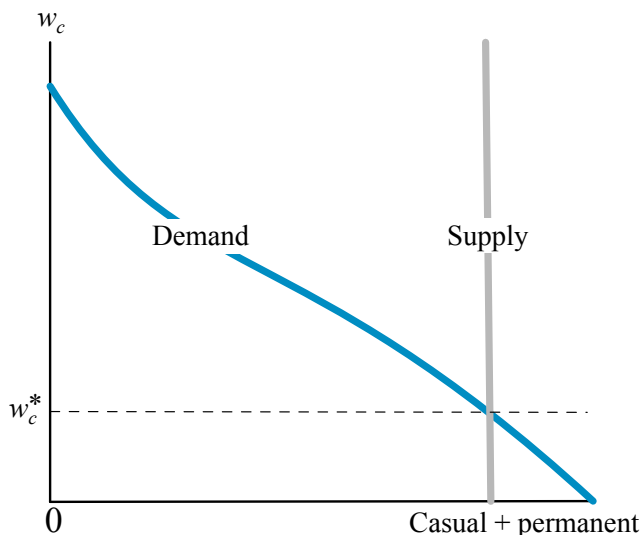
Endogenous wage differentials:

- Notice how the same person gets paid differently in different sectors:
 - Everyone would like to work as a permanent laborer
 - But they cannot credibly undercut the wage.
- The larger the effort cost x , the higher the wage **net** of effort cost!
 - Can apply this observation over a cross-section of industries.
 - Think about large firms, or more complex tasks, or group-based tasks
 - Will typically command higher wages

Hard-To-Supervise Tasks and Labor Market Equilibrium

How to solve it:

- Recall $x = \delta(1 - q)(w_p - w_c)$, so w_p moves in tandem with w_c .
 - \Rightarrow a downward-sloping labor demand curve for all labor combined.

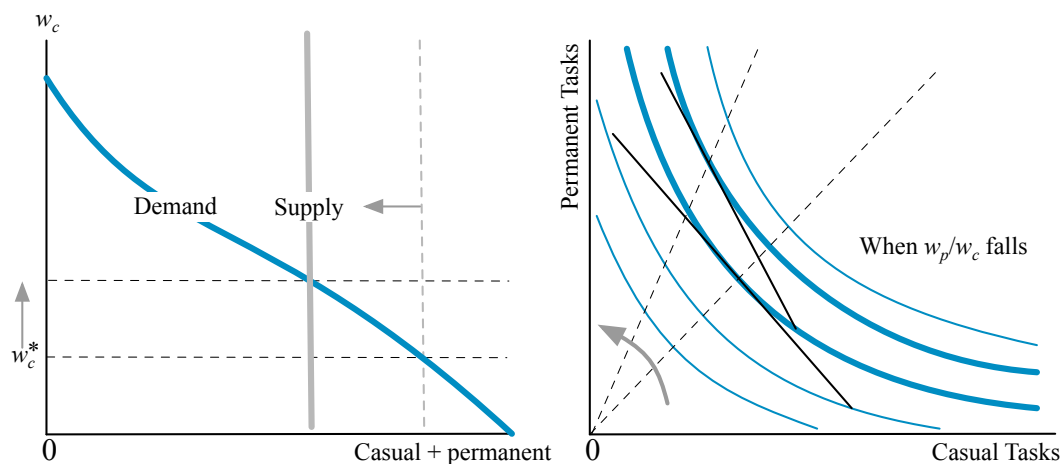


Hard-To-Supervise Tasks and Labor Market Equilibrium

Casualization? Recall $x = \delta(1 - q)(w_p - w_c)$, so that:

$$\frac{x}{w_c} = \delta(1 - q) \left(\frac{w_p}{w_c} - 1 \right).$$

- So the **ratio** w_p/w_c moves inversely with w_c .



- Market **tightening** can lead to an **increase in permanent labor**.

Hard-To-Supervise Tasks and Labor Market Equilibrium

But economic development can also lead to casualization of labor:

- Information transmission falls:
 - Past defaults are not easily monitored
 - So may be easier to get a permanent job again.

(This outcome can switch again with computerized tracking)

- So q rises, and using:

$$\frac{x}{w_c} = \delta(1 - q) \left(\frac{w_p}{w_c} - 1 \right),$$

- we see that w_p/w_c **could now rise**.
- \Rightarrow **incidence of permanent labor could fall**.
- We return to a **combination of these effects** in the next topic.

A Variation: Involuntary Unemployment

■ Variation of the model applies to involuntary unemployment:

- “Casual labor” = **unemployment**, $w_c = s$ is **subsistence wage**;

Under this reinterpretation, s is some fixed number.

- “Permanent labor” = **employment**, $w_p = w$.
- q may or may not depend on the overall employment rate: $q(e)$.

Why might it? And what form would this dependence take?

■ New version of equilibrium equation:

$$\frac{x}{s} = \delta(1 - q(e)) \left(\frac{w}{s} - 1 \right).$$

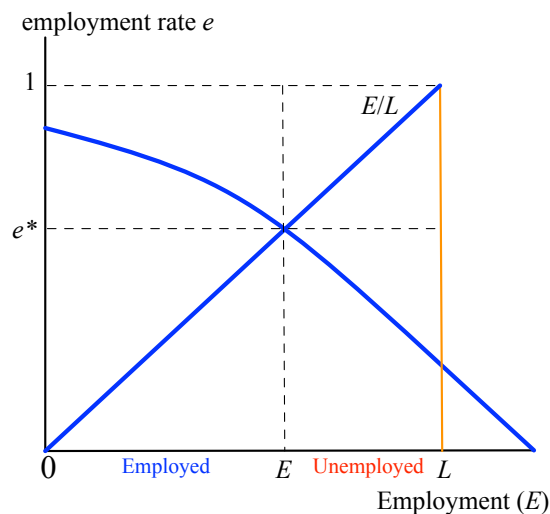
where q increases with e .

A Variation: Involuntary Unemployment

$$\frac{x}{s} = \delta(1 - q(e)) \left(\frac{w}{s} - 1 \right).$$

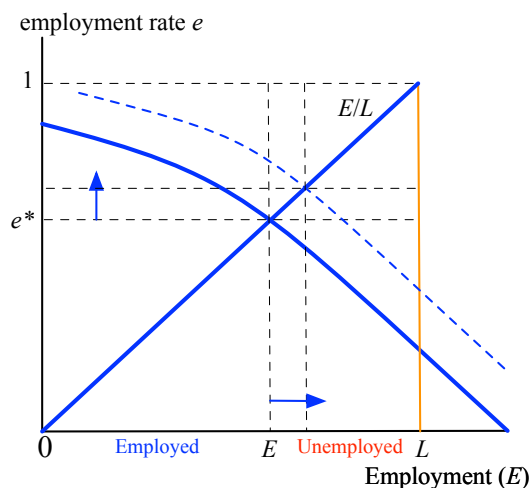
■ Allows us to draw “supply-demand diagrams” in a different space:

- $e \uparrow \Rightarrow q \uparrow \Rightarrow w \uparrow \Rightarrow$ Labor demand \downarrow as function of e .

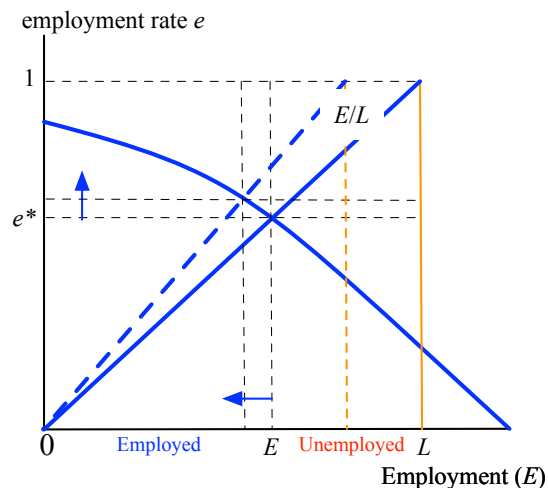


A Variation: Involuntary Unemployment

■ Changes in labor demand and supply:



Increase in labor demand



Decrease in labor supply

Summary Comments on Land and Labor Markets

- These are not the usual supply-demand models!
- **Moral hazard** plays a central role
- Subtle interplay between employment and the outside option
- Involuntary unemployment and wage differentials are “natural” outcomes.
See also:
 - insurance contracts with **reciprocity**
 - land contracts with **eviction**
- Most importantly, what looks like a fractured market may well be a second-best response to deep problems of adverse selection and moral hazard.